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04 February 2009

To Whom It May Concern

**RE: PROFESSIONAL REFERENCE FOR Ms CHARLOTTE CORDIER**

Charlotte Cordier was employed as an undergraduate by FFG Programs in the Verification and Validation Team from July to December 2008.

Our aim was to provide Charlotte with grounding in the application of Systems Engineering in the management and validation of FFG Combat and Platform Systems requirements.

This included familiarisation with the holistic approach to understanding user requirements, system decomposition and allocation of requirements, design, integration, testing, and acceptance.

Charlotte's specific tasks included the identification and technical review of Objective Qualitative Evidence (OQE) to support the validation of the General Requirements Specifications.

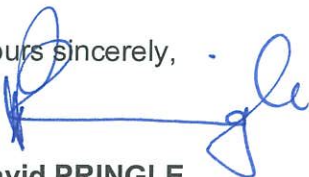
Charlotte demonstrated natural aptitude in her understanding of the fundamentals of these processes. Of particular note was Charlotte's ability to master the document Configuration Management tool (Windchill) and the Test Database (CORE) to achieve good results.

Charlotte possesses a sound work ethic and her professional approach and diligence in completing assigned tasks are commendable. She is possessed of a pleasant disposition and proved to be an energetic and popular member of the largest team in the FFG Program.

I would have no reservations in working with Charlotte in the future and would highly recommend her to any other position to which she may apply.

If you have any questions on this matter, please contact David Pringle  
+61 (0)2 9562 3730 or david.pringle@thalesgroup.com.au.

Yours Sincerely,



**David PRINGLE**  
Verification and Validation Manager  
FFG Program